



PROCUREMENT POLICY

The Procurement Policy of Navantia S.A., S.M.E. ("Navantia") has the following objectives:

- To guarantee the application in its procurement **procedures** of the **principles of advertising**, **competition**, **transparency**, **confidentiality**, **equality and non-discrimination**.
- To ensure that the awarding of contracts is made to the offer containing the best value for money, combining it with the guiding principles of the management of state-owned trading companies such as the pursuit of greater efficiency and good governance in their management, promoting good practices and codes of conduct appropriate to their nature.
- Within the context of financial sustainability and the rationalization of expenditure, to seek
 efficient use of resources intended for the procurement of works, services and supplies, the
 management of which is required within the context of Navantia's business and, in general, the
 management of the Company.
- To involve Navantia in the sustained creation of value in order to meet the needs and expectations of the "suppliers" interest group, promoting a collaborating competitive industry ecosystem.

In order to fulfil these objectives, Navantia continuously drives, develops and improves a **supply-chain management system** based on elements that are present in the Company's strategy:

- To boost **cooperation** with suppliers and collaborating industry to develop value-added products and services;
- To maximize **operational efficiency** and **digital transformation** by focusing on key processes and synergies between businesses.

All of the above within the **regulatory framework applicable** to Navantia which, as a state-owned industrial trading company, is considered a non-contracting power for the purposes of Act 9/2017 of 8 November on Public Sector Contracts (PSCA). In applying the aforementioned law, the Board of Directors has approved the **Internal Procurement Instructions** that shall be applied to its purchasing procedures.

Navantia is **involved at the highest level** in the design and development of this Policy and in monitoring its application, providing appropriate tools and resources to enable it to undertake and fulfil the set objectives; this ensures its continuous alignment with the Company's Vision, Mission and Values, taking into account stakeholder needs and expectations.